

LABORATORY IN ISSUE ANALYSIS, CLIENTS & ISSUES, SPRING 2011	
Client	Topic
Annenberg Institute for School Reform	What role should the Annenberg Institute for School Reform recommend to optimize the role students and parents can play in meaningful and sustainable school transformation?
Brad Lander, New York City Councilmember	Now could Councilmember Lander do to make the NY Harbor greener and more efficient?
Brooklyn Bridge Park Development Corp.	What's the most appropriate path that the Brooklyn Waterfront Greenway should follow to augment the route prescribed in the existing park plan?
Brooklyn Community Foundation	What Educational Management Organization (EMO) model should the Brooklyn Community Foundation (BCF) adopt to effectively transform Community School District 16?
Build it Green NY	What new businesses might BIGNY create that would be sustainable, while providing cost effective services to New Yorkers with positive effects on the environment?
Center for Court Innovation	How can the Center facilitate agency collaboration and service delivery for crossover youths at the Brownsville Community Justice Center with the overarching goal of reducing the likelihood of incarceration and deeper penetration into the justice system?
CHHAYA Community Development Corp.	How should Chhaya proceed to preserve decent, affordable housing for its predominantly South Asian constituents in its catchment area of Queens (Jackson Heights, Astoria, Richmond Hill, Ozone Park, and Jamaica)?
Citizens Budget Commission	What position should the Commission take with regard to the construction of waste-to-energy facilities for the disposal of the City's municipal waste?
Citizens Committee for NYC	Given its strong "outer borough" base of support, what position(s) should the Citizens Committee take on regarding recent changes in street designations & use, versus mass transit cutbacks, amounting to congestion pricing?

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Community Environmental Center	How can Community Environmental Center effectively incorporate education and behavioral-change strategies into retrofit work performed for New York residents?
Freshkills Park Administrator	What strategies should the Freshkills Park Administrator pursue for capital and expense budget funding to complete the site's construction and to maintain the park?
Gale Brewer, New York City Councilwoman	What should Councilmember Brewer propose the City do to improve voter turnout?
Hosteling International New York	How should Hosteling International respond to a recently enacted New York law banning short-term rentals (less than 30 days) in most multi-unit residential buildings, a law that goes into effect May 1, 2011?
iMap America	What should iMap America do to best build and circulate safe and accurate information by and for youth to make better decisions, particularly by use of social media?
Materials for the Arts (NYC Dept. of Cultural Affairs)	What should Materials for the Arts do to increase its base of support?
Neighborhood Housing Services of NYC	How might they improve their reverse mortgage program?
NYC Department for the Aging	How would the City develop a template for accomplishing the multi-use of underutilized City buildings, using, as the case study, the co-location of DFTA senior services in underutilized school buildings?
NYC Department of Parks & Recreation	What performance metrics should the Recreation Division employ to help guide new programming, redefine and measure the success of existing programming?

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NYC Public Advocate	How could aid to small businesses by BID's be improved?
NYC Taxi & Limousine Commission	How should the Taxi and Limousine Commission operationalize the Five-Borough Taxi Plan, new category of taxicab (called a Borough Taxi) that would be permitted to pick up "street-hail" passengers outside Manhattan?
Office of School & Youth Development, NYC Dept. of Education	What should the Office of School and Youth Development do to improve attendance in high school, particularly 9th grade?
Office of Vital Records, NYC Dept. of Health and Mental Hygiene	How can the Corrections & Amendments Unit enhance its workflow in order to create a more customer responsive and efficient process?
SAGE (Services & Advocacy for Gay, Lesbian, Bisexual and Transgender Elders)	How can SAGE advance affordable housing opportunities for LGBT older adults in NYC?
Seedco	What position should Seedco take on the latest changes proposed to the Workforce Investment Act (WIA) and the Temporary Assistance for Needy Families Act (TANF)?
Social Enterprise Associates	How can Social Enterprise Associates structure their line of work to maximize value to both our own company and emerging social enterprises?
United Way NYC	How should United Way restructure its food stamps outreach program in order to better achieve the organization's goals of expanding access to food stamps for low income New Yorkers?
United Way of Essex & West Hudson	Should United Way of Essex and West Hudson merge with seven other United Ways in Northern New Jersey, and if not, what are more promising merger or organizational options for Board consideration?

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Workforce Housing Advisors	How should Workforce Housing Advisors identify distressed properties that are good candidates for redevelopment and repositioning as affordable housing, and how should it work with banks to create new opportunities for the purchase and/or refinancing of nonperforming mortgages?